LEADERSHIP | INNOVATION | TECHNOLOGY | CONNECTION



7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

11-12 May 2027
Royal International Convention Centre, Brisbane

WHERE AUSTRALIA'S CONSTRUCTION INDUSTRY COMES TOGETHER

Two days. One industry. The people, ideas, technology and relationships shaping the future of construction.



SPEAKERS INCLUDE



David Paterson
CEO Construction
Built



Kunjan Ganatra
CEO
McNab



Priscilla Radice
CEO
Victorian Health Building Authority



Peter Colacino
CEO
Australia Constructors Association (ACA)



Katherine Richards AM
Chief Engineer
Engineers Australia



Scott Power
CEO
BMD



Rowan Hindmarsh
CEO
Hindmarsh



Simon Crooks
CEO
GIICA



Mark Optiz
CIO - Group Head of ICT Australia
Acciona



Rexine Jones
CIO/CFO
Hansen Yuncken



Bastian Uber
CIO/CDO
John Holland Group



Leah Kelly
Department of State Development, Infrastructure, Local Government and Planning



Ed McPhillips
COO
Hazell Bros



Adam Copp
CEO
Infrastructure Australia

EVENT PARTNER

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HEADLINE PARTNERS

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PLATINUM PARTNERS

RIB ARKANCE atlas+

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SUPPORTING PARTNERS

Infrastructure Sustainability Council CCF CIVIL CONTRACTORS FEDERATION QMCA prefabAUS NAWIC asbec AUSTRALIAN SUSTAINABLE BUILT ENVIRONMENT COUNCIL

BROUGHT TO YOU BY

FUTURE PLACE THE NEW REAL

THIS IS FCON

Australia's festival of construction leadership and innovation.

For two days, the people shaping how Australia builds come together in Brisbane - contractors, project owners, government leaders, engineers, technology pioneers and solution providers.

- Come to hear from the industry's most influential leaders.
- Come to debate the issues shaping construction.
- Come to discover new technology and solutions.
- Come to meet the people you need to know.
- Come to build relationships that move your business forward.

This isn't just another construction conference.

THIS IS WHERE THE INDUSTRY MEETS ITS FUTURE.

1000+
industry leaders



90+
sponsors & exhibitors





100+
speakers



30+
roundtables

2 DAYS of connections, ideas & innovation

THE FCON EXPERIENCE

7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

ONE EVENT. AN ENTIRE INDUSTRY.

Watch Highlights from the 2026 Event



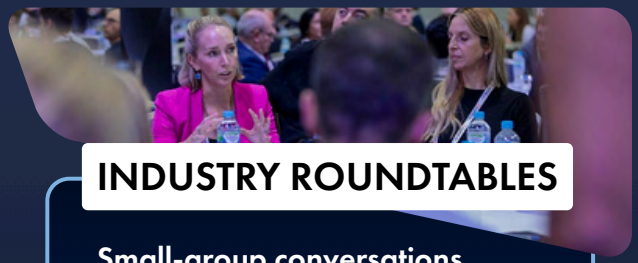
THE MAIN STAGE

Big ideas and straight conversations with Australia's construction leaders.



INNOVATION & TECHNOLOGY

See the tools, platforms and technologies changing how projects are designed, planned and delivered.



INDUSTRY ROUNDTABLES

Small-group conversations where you don't just listen — you participate. 60 minutes to solve the problems holding delivery back

THE FCON EXHIBITION

Meet the companies building the construction technology and solutions ecosystem.



CONNECTION AFTER HOURS

Pre-event cocktails. Networking drinks. FCON networking dinner.



THE PEOPLE YOU NEED TO KNOW

CEOs. Contractors. Infrastructure leaders. Project owners. CIOs. Engineers. Government. Innovators.



THE FCON INNOVATION FLOOR

7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

SEE WHAT'S NEXT IN CONSTRUCTION

90+ companies | New technology | Live solutions

Materials Innovation | Product discovery | Curated meetings

MATERIALS INNOVATION ZONE

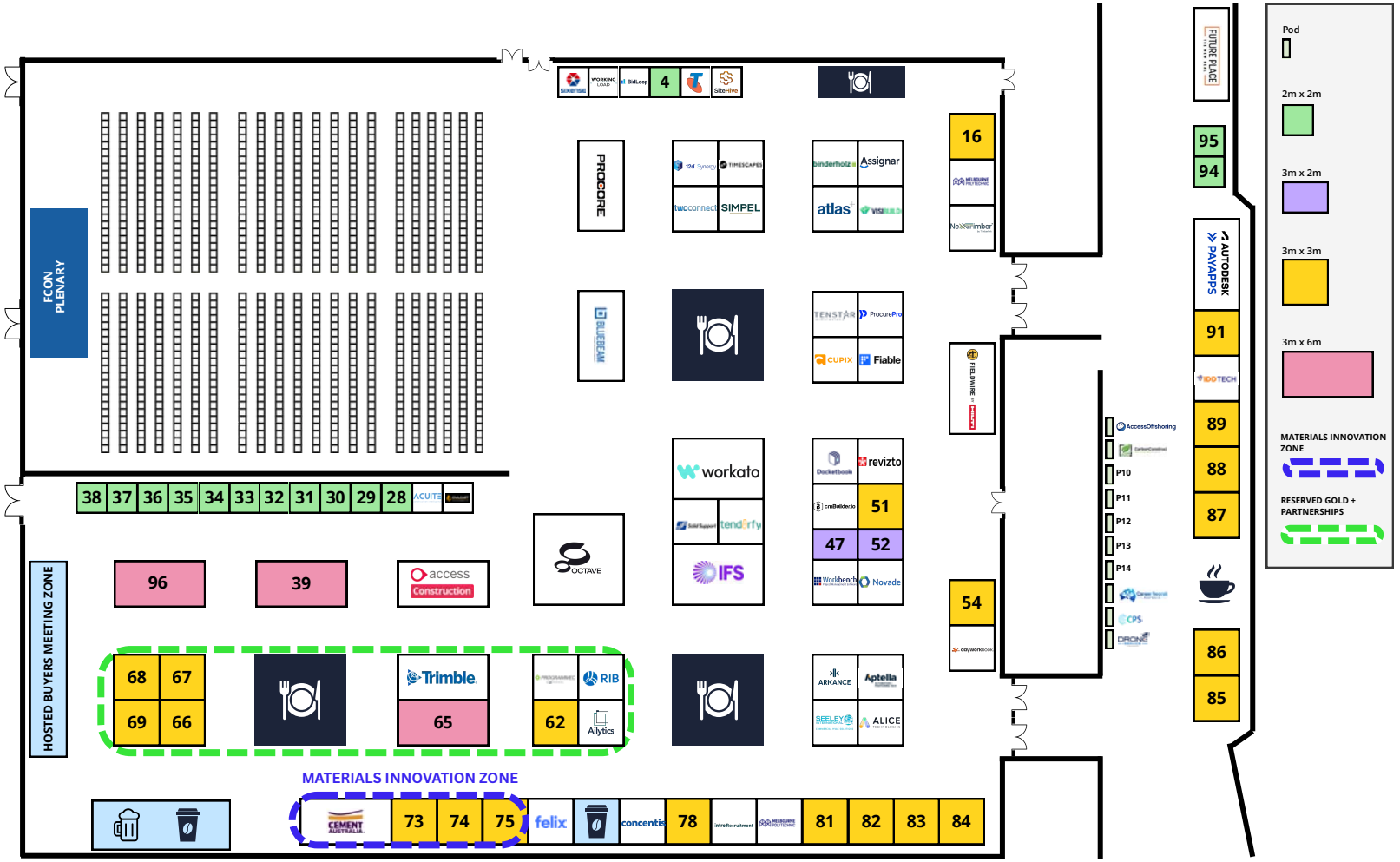
See the products changing what and how we build.

TECHNOLOGY & SOLUTIONS

Meet the companies transforming project delivery.

NETWORKING LOUNGE

Meet. Talk. Connect. Do business.



For more information regarding partnership opportunities, please contact:

Lachlan Macdonald - Partnerships Director

+61 (0)402 749 775 lachlan.macdonald@futureplace.tech

EVENT AT A GLANCE

7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

THREE DAYS OF CONNECTION. TWO DAYS OF FCON.

MONDAY NIGHT

10th May 2027
18:00 to 20:00

FCON WELCOME PARTY

The connections start before the conference does.
Cocktails. Industry peers. An informal start to FCON27.



TUESDAY

11th May 2027

THE DELIVERY CHALLENGE

Leadership, productivity, capacity and the models needed to deliver Australia's next decade of construction.

- **FCON Innovation Floor**
- **30 Industry Roundtables**
- **Networking Drinks**
- **FCON Dinner**

OFFICIAL NETWORKING DINNER

19:00 to 22:00

Available as an add-on booking and reserved for a limited group of attendees, this experience offers a refined setting to extend the day's conversations, deepen relationships, and connect with senior leaders shaping Australia's construction future.

THE CONVERSATIONS DON'T STOP WHEN THE SESSIONS END



WEDNESDAY

12th May 2027

THE DELIVERY RESPONSE

AI, technology, industrialisation and new ways of working that can materially improve project outcomes.

- **FCON Innovation Floor**
- **Two Specialist Tracks**
- **Networking Drinks**

TRACK A

Technology: Examining how AI, robotics & automation is transforming project delivery and modern construction?

TRACK B

From sketch to site: Examining how AI is transforming the way projects are designed, engineered and delivered



WHO YOU' LL MEET

7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

THE PEOPLE BUILDING AUSTRALIA.

CONTRACTORS
Tier 1 • Tier 2 • Tier 3

PROJECT OWNERS
Infrastructure • Property • Government

CONSTRUCTION LEADERS
CEOs • COOs • Project Directors

TECHNOLOGY LEADERS
CIOs • CDOs • Digital • Innovation

DESIGN & ENGINEERING
Engineers • Architects • Digital Engineering

GOVERNMENT & INDUSTRY
Policy • Infrastructure • Peak Bodies







DIFFERENT PARTS OF THE INDUSTRY IN ONE ROOM.

CONFIRMED SPEAKERS

MEET THE CONSTRUCTION LEADERS

Construction, infrastructure and policy authority from across the national delivery ecosystem.



Scott Power
CEO
BMD



David Paterson
CEO, Construction
Built



Kunjan Ganatra
CEO
McNab



Rowan Hindmarsh
CEO
Hindmarsh



Ed McPhillips
COO
Hazell Bros



Bastian Uber
CIO/CDO
John Holland Group



Rexine Jones
CIO/CFO
Hansen Yuncken



Kurt Brissett
CIO/CDO
Built



Hani Arab
CIO
Seymour Whyte



Cathy Hayes
Head of Client and Strategy NSW/ACT
CPB Contractors



Mark Optiz
CIO - Group Head of ICT Australia
Acciona



Todd Battley
Australian Chief Executive
Aurecon





CONFIRMED SPEAKERS

7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

GOVERNMENT & CRITICAL INFRASTRUCTURE LEADERS



Simon Crooks
CEO
Games Independent Infrastructure and Coordination Authority (GIICA)



Leah Kelly
Deputy Director-General, Infrastructure, **Department of State Development, Infrastructure, Local Government and Planning**



Priscilla Radice
CEO
Victorian Health Building Authority



Nauman Akhtar
CEO
INSITE DC



Alex Moffatt
Senior Director, Acquisitions APAC
BDX Data Centres



Iwan Sunito
Chairman and Group CEO
One Global Capital



Zahra Rahimpour
Senior Equipment Engineer - Delivery
Transgrid

PEAK BODIES & INDUSTRY GROUPS



Peter Colacino
CEO
Australia Constructors Association (ACA)



Katherine Richards AM
Chief Engineer
Engineers Australia



Nicholas Proud
CEO National
Civil Contractors Federation (CCF)



Alison Scotland
CEO
Australian Sustainable Built Environment Council (ASBEC)



Cathryn Greville
CEO
National Association of Women in Construction (NAWIC)



Adam Copp
CEO
Infrastructure Australia



Belinda Dennett
CEO
Data Centres Australia



Toby Kent
CEO
Infrastructure Sustainability Council (ISC)



Damien Crough
Co-founder and Executive Chairman
prefabAUS



Damian Long
CEO
Civil Contractors Federation Queensland

CONFIRMED SPEAKERS

7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

INDUSTRY EXPERTS



Mattia Santi
Co-Founder & Director
SASI Studio (UK)



Claudelle Taylor
ICT General Manager, Innovation Integration,
CIMIC Group



Alanna Herbst
Chief People & Communications Officer
Seymour Whyte



Steve Collett
Former Chief of Strategy & People Officer,
Aveng/McConnell Dowell & Principal, **Collett Advisory**



Dominique Gill
Managing Director
Urban Core



Guilain Chevreul
Senior Finance Manager
ACCIONA Australia



Paul Anderson
General Manager Quality
John Holland Group



Bodana Moran
Systems & Assurance Manager
ACCIONA (NZ)



Glen Billington
General Manager – Defence
Laing O'Rourke



Rod Burger
Preconstruction Manager
Richard Crookes



David McDonnell
Head of Tenders & Submissions
Roberts Co.



Greg Peters
Robotics & Automation Lead - Technology & Innovation
Laing O'Rourke Australia



Cameron Hyndman
National Digital Engineering Lead
Downer (NZ)



Alan Hardwick
Group Digital Engineering Manager
BMD



Stuart Bull
Digital Lead - Australia Hub
Laing O'Rourke



Kevin Hogan
Head of Design & Digital Engineering
Kapitol Group



Megan Boazman
Head of Design
Taylor Construction Group



Tristan Black
Senior Project Engineer
Hazell Bros



Katrina Dodd
General Manager Engineering (Australia)
McConnell Dowell



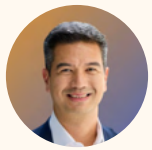
Morgan Moy
Organisational Development Manager
BMD



Dean Fondas
Project Director
Taylor Construction Group



David Norman
Chief Economist ANZ
GHD



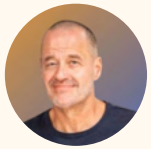
Fabio Yada
Senior Vice President, Asia Pacific
Octave



Paul Butterworth
Managing Director – ANZ
IFS



Marcus Haynes
Senior Manager, APAC Regional Pre-Sales
Octave



Adam Spencer
Iconic Radio & Television Personality & Expert on Innovation & AI



Michael Furey
Co-Founder
Infrastructure Intelligence Lab



Neil Thompson Rees
Principal Consultant
RIB Software

CONFIRMED SPEAKERS

INDUSTRY EXPERTS



Andy Rampton
Field Chief Operating Officer
Procore Technologies



Shanoc Halliday
Customer Success Manager
Bluebeam



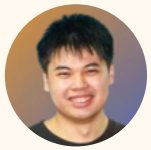
Sara Khodayari
APAC Enterprise Account Executive
Revizto



Rhys Chapman
Senior Construction Success Manager
Fieldwire Australia



Geoff Preece
Business Team Manager - Reality Capture
Aptella



Lenard Tan
CEO
Ailytics (SIN)



Phil Halpin
General Manager Sales, Marketing & Risk
Cement Australia



Ronald Bisio
Group President, Field Systems
Trimble (USA)



Adrien Patanè
Digital Construction & Technology Adoption Evangelist, **Trimble**



John Whitehead
Vice President of Sales, APAC
Trimble



Mike Kain
Lead Consultant
Arkance



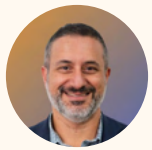
Martin English
Group Business Development Manager
CivilPro



Vivian Nguyen
Sales Director
Workato



Danielle Stone
AEC Industry Lead
Workato



John Deeb
Field CTO
Workato



David Llorente
Digital Director
Atlas Industries





DAY 1: THE DELIVERY CHALLENGE

Tuesday | 11th May 2027 | Brisbane | futureofconstructionsummit.com

Australia has more to build than ever before. Can the industry deliver it?

LEADERSHIP | CAPACITY | PRODUCTIVITY | WORKFORCE RISK | INFRASTRUCTURE | PROCUREMENT

08:00 REGISTRATION & EXHIBITION VIEWING

08:40 OPENING REMARKS

Leon Kantor, COO, **FCON**

08:50 CHAIR' S OPENING ADDRESS

Adam Spencer, Iconic Radio & Television Personality & Expert on Innovation & AI

09:00 WELCOME ADDRESS

Building Queensland's future: Infrastructure, growth and the road to 2032

Queensland is entering a once-in-a-generation construction boom. As population growth, housing demand and Brisbane 2032 drive unprecedented investment, this opening address explores the opportunities, challenges and industry collaboration needed to deliver the state's future.

Damian Long, CEO, **Civil Contractors Federation Queensland**

09:10 CONSTRUCTION ECONOMIC OUTLOOK

Australia's construction capacity crunch: Can we actually deliver what's coming?

With housing, infrastructure, energy and data centres competing for the same workforce and resources, can Australia deliver its ambitious project pipeline? Hear the economic outlook, key risks and opportunities shaping the industry's future.

- How big is the pipeline?
- Where are the biggest capacity risks?
- Can productivity offset workforce shortages?
- What lies ahead for costs, margins and delivery?

David Norman, Chief Economist ANZ, **GHD**

09:30 NATIONAL INFRASTRUCTURE KEYNOTE

The infrastructure decade: How Australia builds what it needs

Australia's infrastructure ambitions depend on more than investment alone. This keynote explores the priorities, reforms and industry capabilities needed to deliver projects faster, more efficiently and with greater certainty.

- Where Australia should invest next
- Lifting productivity across project delivery
- Addressing workforce and capacity constraints
- Building a more coordinated infrastructure system

Adam Copp, Chief Executive, **Infrastructure Australia**

09:40 KEYNOTE ADDRESS

MMC from strategy to delivery

Modern Methods of Construction (MMC) are central to improving productivity, increasing capacity and meeting Australia's growing project demands.In this session, ACA CEO Peter Colacino will discuss why MMC is essential to lifting productivity, expanding industry capacity and delivering the infrastructure pipeline, and what it will take to turn the Strategy's vision into industry-wide change.

Peter Colacino, CEO, **Australia Constructors Association (ACA)**



DAY 1: THE DELIVERY CHALLENGE

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10:00 THE CONSTRUCTION LEADERS PANEL

Running a construction business in an era of constraint

How are Australia's leading construction businesses responding to margin pressure, workforce shortages and growing project complexity? Hear what top industry leaders are doing differently to improve performance, manage risk and position their organisations for long-term growth.

- Improving margins and project outcomes
- Managing risk and contracting challenges
- Lifting productivity and delivery performance
- Building future-ready teams
- The real impact of technology and AI

Panellists include:

Peter Colacino, CEO, **Australia Constructors Association (ACA)**
Nicholas Proud, CEO National, **Civil Contractors Federation (CCF)**
Katherine Richards AM, Chief Engineer, **Engineers Australia**
Kunjan Ganatra, Group CEO, **McNab Group**
Alanna Herbst, Chief People & Communications Officer, **Seymour Whyte**

Moderated by: **Paul Butterworth**, Managing Director – ANZ, **IFS**

10:35

The connected contractor: Building the digital backbone for the construction business of the future

As construction becomes more digital and AI-enabled, success will depend on how effectively organisations connect their systems, data and workflows. Discover how integration and automation are creating smarter, more agile construction businesses.

- Connecting systems, data and workflows
- Automating processes across the business
- Creating a foundation for AI
- Building a more agile, data-driven organisation

John Deeb, Field CTO, **Workato**

10:55 FCON INNOVATION FLOOR & NETWORKING



DAY 1: THE DELIVERY CHALLENGE

Tuesday | 11th May 2027 | Brisbane | futureofconstructionsummit.com

REGISTER NOW

11:40 **INTERACTIVE ROUNDTABLES**

DON'T JUST LISTEN. JOIN THE CONVERSATION.
30 ROUNDTABLES. 15 PEOPLE PER TABLE. REAL INDUSTRY PROBLEMS.
60 minutes. No presentations. No passive audiences. Just construction leaders around a table tackling the problems holding the industry back.

R1 Accountable Leadership
The 'big' issues of productivity, procurement, contractual models, risk, and accountable leadership
Led by: **Anne Rayner,** CEO, **The Productivity Bargain**

R2 Walking towards Net-Zero
Fostering more sustainable Infrastructure and construction projects
Led by: **Toby Kent,** CEO, **Infrastructure Sustainability Council (ISC)**

R3 MMC/Prefab
Examining the role modular construction can play as a solution to productivity and the housing crisis
Led by: **Damien Crough,** Co-founder and Executive Chairman, **prefabAUS**

R4 Examining the role of the CFO
Creating project management best practice
Led by: **Paul Butterworth,** Managing Director – ANZ, **IFS**

R5 Creating the bridge - How supply chain integration and workflow automation drives project delivery success
Led by: **Neil Thompson Rees,** Principal Consultant, **RIB Software**

R6 From BIM to Site
Closing the digital delivery gap
Led by: **Adrien Patanè,** Digital Construction & Technology Adoption Evangelist, **Trimble** and **Martin English**, Group Business Development Manager, **CivilPro**

R7 Beyond the pilot
How to make digital workflows that actually work
Led by: **Shanoc Halliday,** Customer Success Manager, **Bluebeam**

R8 Construction's Data Problem
Turning fragmented information into project intelligence
Led by: **Rhys Chapman,** Senior Construction Success Manager, **Fieldwire Australia**

R9 From drawing board to digital intelligence
How Technology is creating complexity, human control, and the transition from digital intelligence to physical reality.
Led by: **Mattia Santi,** Co-Founder & Director, **SASI Studio (UK)**

R10 Closing the gap between the digital model and the real world
How can reality capture and real-time site data create more accurate, productive and predictable construction?
Led by: **Geoff Preece**, Business Team Manager - Reality Capture, **Aptella**

R11 From CCTV to site intelligence: What can AI see that we can't?
Led by: **Lenard Tan**, CEO, **Ailytics (SIN)**

R12 Building more with less carbon: How do we decarbonise the materials Australia builds with?
Led by: **Phil Halpin,** General Manager Sales, Marketing & Risk, **Cement Australia**

R13 Maintaining effective cost controls across large scale projects
Led by: **Guilain Chevreul,** Senior Finance Manager, **ACCIONA Australia**

R14 Building the digital contractor: What should the modern construction tech stack look like?
Led by: **Vivian Nguyen,** Sales Director, **Workato**

R15 The Productivity Reset
Where are projects really losing productivity?
Led by: **David Llorente,** Digital Director, **Atlas Industries**

ROUNDTABLE 16-30 **Continued on the next page**

DAY 1: THE DELIVERY CHALLENGE

Tuesday | 11th May 2027 | Brisbane | futureofconstructionsummit.com

R16 Fixing Construction Contracts
Can we create commercial models that reward better outcomes?

R17 AI for Planning, Estimating & Forecasting
Where is the measurable value?

R18 The AI-Ready Workforce
What skills will construction businesses need next?

R19 Design It Once, Build It Once
Reducing rework through better coordination

R20 Faster Housing Delivery
What is actually preventing scale?

R21 Approvals & Certification
Removing unnecessary friction from project delivery

R22 Owner + Designer + Contractor
Creating genuinely integrated project teams

R23 Project Controls Reinvented
Improving cost and schedule predictability

R24 Robotics & Autonomous Construction
What can realistically be automated today?

R25 Beyond the Pilot
How do we scale digital adoption across the business?

R26 Smarter Procurement
Buying for outcomes rather than lowest cost

R27 Supply Chain Resilience
Creating greater cost and delivery certainty

R28 Building Social Infrastructure Faster
Hospitals, schools and civic assets

R29 The Construction CFO
Funding transformation while protecting margins

R30 Winning Through Certainty
Can better delivery become a competitive advantage?

12:50 FCON INNOVATION FLOOR & NETWORKING LUNCH







DAY 1: THE DELIVERY CHALLENGE

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LEADING THE DELIVERY TRANSFORMATION

14:00 CHAIR' S OBSERVATION FROM THE MORNING

14:05 KEYNOTE ADDRESS

Building a better construction business: Lessons from Built's growth journey

What does sustainable growth look like in today's construction market? David Paterson shares the leadership, culture and operational lessons behind Built's success, and the capabilities contractors need to thrive in the decade ahead.

- Lessons from Built's growth journey
- Building a high-performing culture
- Navigating productivity and cost pressures
- The future of construction leadership and innovation

David Paterson, CEO Construction, **Built**

14:25

From data to decisions: Creating connected project intelligence across the whole asset lifecycle

Connected data is becoming essential to improving project certainty, productivity and asset performance. Learn how leading organisations are creating a single source of truth to enable better decisions from design through to operations.

- Connecting data across the asset lifecycle
- Creating a single source of truth
- Improving decision-making through trusted data
- Unlocking greater project and asset performance

Marcus Haynes, Senior Manager, APAC Regional Pre-Sales, **Octave**

14:45 MAJOR PROJECTS PANEL

The new rules of major project delivery: How do we build more with less?

Australia's major project pipeline continues to grow, but industry capacity remains under pressure. Join project owners, government and contractors as they explore the strategies, technologies and delivery models needed to improve productivity, reduce risk and deliver more with less.

- Australia's major project pipeline
- Technology, digital delivery and AI
- Smarter procurement and collaboration
- Workforce and capacity challenges
- Innovation, prefabrication and MMC

Panellists include:

Leah Kelly, Deputy Director-General, Infrastructure, **Department of State Development, Infrastructure, Local Government and Planning**
Scott Power, CEO, **BMD**
Adam Copp, Chief Executive, **Infrastructure Australia**
Priscilla Radice, CEO, **Victorian Health Building Authority**
Glen Billington, General Manager – Defence, **Laing O'Rourke Australia**

Moderated by:

Marcus Haynes, Senior Manager, APAC Region, **Octave**

15:20 IMPLEMENTATION CASE STUDY

Beyond the pilot: How to make digital workflows that actually work

Technology alone doesn't improve outcomes. This practical case study explores how construction teams can create connected, repeatable workflows that improve collaboration, adoption and project delivery.

- Turning digital tools into repeatable workflows
- Connecting teams, information and processes
- Driving user adoption and change
- Measuring productivity and project impact

Shanoc Halliday, Customer Success Manager, **Bluebeam**

DAY 1: THE DELIVERY CHALLENGE

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15:40 FCON INNOVATION FLOOR & NETWORKING

16:20 HOT TOPIC: BUILDING AUSTRALIA'S CRITICAL DIGITAL INFRASTRUCTURE

Building the AI economy: Can construction keep up with Australia's data centre boom?

Australia's AI and data centre boom is driving unprecedented demand for digital infrastructure. This panel explores whether construction, utilities and government can deliver the power, water and facilities needed to support rapid growth.

- Infrastructure required to support data centre growth
- Capacity and supply chain challenges
- Power, water and energy readiness
- Opportunities for contractors
- Accelerating project delivery

Panellists include:

Nauman Akhtar, CEO, **INSITE DC**
Belinda Dennett, CEO, **Data Centres Australia**
Alex Moffatt, Senior Director, Acquisitions APAC, **BDX Data Centres**
Cathy Hayes, Head of Client and Strategy NSW/ACT, **CPB Contractors**
Zahra Rahimpour, Senior Equipment Engineer - Delivery, **Transgrid**

Moderated by: **Andy Rampton,** Field Chief Operating Officer, **Procore Technologies**

16:50 PROJECT CONTROLS CASE STUDY

Predict before it hurts: The next generation of project controls

The best project decisions happen before problems escalate. Discover how connected data, real-time visibility and predictive insights are helping teams identify risks earlier and improve delivery certainty.

- Creating a single source of truth
- Real-time project visibility
- Early identification of cost and schedule risks
- Improving forecasting and delivery certainty

Andy Rampton, Field Chief Operating Officer, **Procore Technologies**

17:10 CLOSING FIRESIDE CHAT

Net zero reality check: Can Australia build more and emit less?

As demand for construction grows, so does pressure to reduce carbon emissions. This fireside chat explores the practical challenges, commercial realities and opportunities shaping the industry's path to net zero.

- Reducing embodied carbon in construction materials
- Balancing sustainability and project costs
- The growing role of procurement and measurement
- Australia's progress towards net zero

Toby Kent, CEO, **Infrastructure Sustainability Council (ISC)**
In conversation with
Alison Scotland, CEO, **Australian Sustainable Built Environment Council (ASBEC)**

17:30 CHAIR'S CLOSING REMARKS

Adam Spencer, Iconic Radio & Television Personality & Expert on AI

17:30 NETWORKING DRINKS RECEPTION

19:00 OFFICIAL FCON27 NETWORKING DINNER



DAY 2: THE DELIVERY RESPONSE

Wednesday | 12th May 2027 | Brisbane | futureofconstructionsummit.com

7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

Technology is changing what's possible. Now the challenge is making it work.

AI | ROBOTICS | AUTOMATION | DIGITAL DELIVERY
INDUSTRIALISATION | ENGINEERING | NEW WAYS OF WORKING

08:45 **OPENING REMARKS**
Leon Kantor, COO, **FCON**

08:50 **CHAIR'S OPENING ADDRESS**
Michael Furey, Co-Founder, **Infrastructure Intelligence Lab**

09:00 **KEYNOTE OLYMPIC UPDATE**
Returning to FCON, Simon Crooks provides an update on the Brisbane 2032 Olympic and Paralympic Games infrastructure program, highlighting delivery progress, upcoming priorities and the opportunities shaping Queensland's construction future.
Simon Crooks, CEO, **GIICA**

09:10 **KEYNOTE ADDRESS**

From AI hype to construction technology ROI: Where is the value today?

AI is moving beyond experimentation and into practical application. Discover where construction leaders are already generating measurable value through smarter planning, better decision-making and improved project delivery.

- Achieving measurable ROI from AI
- Improving margins and managing risk
- Enhancing forecasting and schedule certainty
- Boosting productivity through automation

Kurt Brissett, CIO/CDO, **Built**

09:30 **KEYNOTE CASE STUDY**

To Build or to Buy? Examining how John Holland turned a business challenge into a digital solution

When standard solutions didn't meet the business need, Bastian Uber and Paul Anderson led the development of John Holland's own Quality Application. Hear the lessons learned from redesigning processes, driving adoption and delivering measurable business outcomes.

- When to build versus buy
- Aligning business and IT teams
- Redesigning processes before digitisation
- Driving adoption, visibility and efficiency

Bastian Uber, Chief Digital & Information Officer, **John Holland Group**
and **Paul Anderson,** General Manager Quality, **John Holland Group**

09:50 **FIRESIDE CHAT**

The Construction CFO: Protecting margins while funding the future

How do contractors invest in technology, AI and capability while maintaining profitability? This CFO discussion explores the investment decisions shaping the next generation of high-performing construction businesses.

- Prioritising investment for growth and productivity
- Balancing short-term performance with long-term capability
- Measuring returns and allocating capital effectively
- Building a more competitive and resilient business

Paul Butterworth, Managing Director – ANZ, **IFS**
In conversation with **CFO client**

10:10 **TECHNOLOGY LEADERS PANEL**

Billions spent. Where's the productivity? Examining construction's technology ROI problem

Construction has invested heavily in technology, but productivity gains have often fallen short of expectations. Industry leaders discuss what drives real ROI, why some initiatives succeed while others stall, and where technology is creating measurable business value.

- Measuring ROI beyond adoption
- Solving business challenges, not buying more software
- Integration, data and decision-making
- Adoption, culture and capability
- Technologies shaping the next five years

Panellists include:
Rowan Hindmarsh, CEO, **Hindmarsh**
Mark Optiz, CIO - Group Head of ICT Australia, **Acciona**
Rexine Jones, CIO/CFO, **Hansen Yuncken**
Katrina Dodd, General Manager Engineering Australia, **McConnell Dowell**

Moderated by:
John Whitehead, Vice President of Sales, APAC, **Trimble**

DAY 2: THE DELIVERY RESPONSE

Wednesday | 12th May 2027 | Brisbane | futureofconstructionsummit.com

REGISTER NOW

10:40 **DIGITAL DELIVERY CASE STUDY** **From model to site: Eliminating the digital-to-physical gap**

Digital models are only valuable if they translate into better outcomes on site. Discover how connected data, reality capture and field technologies are helping teams reduce rework and improve delivery certainty.

- Reducing rework through connected workflows
- Linking design and field teams through shared data
- Using reality capture to validate progress and quality
- Creating a seamless digital thread from design to delivery

Ronald Bisio, Group President, Field Systems, **Trimble (USA)**

11:00 **FCON INNOVATION FLOOR & NETWORKING**

TRACK A — TECHNOLOGY, AI, ROBOTICS & THE DIGITAL CONTRACTOR

For CIOs, CTOs, CDOs, transformation leaders and technology executives

How construction businesses can build the technology, data and AI capabilities required to improve productivity and project performance.

11:45 **CHAIRED BY:**

Fabio Yada, Senior Vice President, Asia Pacific, **Octave**

11:50 **CASE STUDY**

Implementing digital delivery that actually works: Practical lessons from the frontline

Many digital initiatives fail to deliver lasting results. This practical case study shares the lessons, challenges and success factors behind embedding digital tools and AI into everyday project delivery.

- Moving from strategy to successful implementation
- Driving adoption and managing change
- Balancing AI and human decision-making
- Delivering measurable productivity gains

Cameron Hyndman, National Digital Engineering Lead, **Downer (NZ)**

TRACK B — DESIGN, ENGINEERING & PROJECT DELIVERY

For project owners, architects, engineers, project directors, design managers and delivery leaders

How better design, coordination, engineering and delivery models can reduce rework, improve constructability and create greater project certainty.

11:45 **CHAIRED BY:**

Michael Furey, Co-Founder, **Infrastructure Intelligence Lab**

11:50 **KEYNOTE ADDRESS**

Engineering better outcomes: Designing and delivering Australia's future in the age of innovation

As projects become more complex, engineering leadership is increasingly critical to improving performance, reducing risk and delivering better outcomes. Discover how AI, digital engineering and data-driven decision-making are reshaping project delivery across the built environment.

- The impact of AI and digital engineering on project delivery
- Using data and digital models to improve outcomes
- Strengthening collaboration across the project lifecycle
- Building capability for the future of construction

Katherine Richards AM, Chief Engineer, **Engineers Australia**

TRACK A — TECHNOLOGY, AI, ROBOTICS & THE DIGITAL CONTRACTOR

12:10 — HOT TOPIC

Robotics and automation in construction: From innovation to implementation

Robotics and automation are delivering real-world results across construction. Explore the technologies, use cases and lessons helping contractors move beyond pilots to successful project-wide adoption.

- Where robotics and automation are delivering value today
- Building the business case for investment
- Integrating automation into project delivery
- Scaling adoption across construction

Greg Peters, Robotics & Automation Lead - Technology & Innovation, **Laing O'Rourke Australia**

12:30 — CASE STUDY: ROBOTICS

The autonomous construction site: Rethinking how projects will be delivered

As robotics, AI and autonomous equipment become more connected, construction sites are set to operate very differently. Explore how emerging technologies could transform project delivery and reshape the future role of the workforce.

- From automated tasks to autonomous sites
- Designing projects for automation from the outset
- The evolving role of people on site
- What it will take to achieve autonomous construction

Hani Arab, CIO, **Seymour Whyte**

12:50 — FCON INNOVATION FLOOR & NETWORKING LUNCH

TRACK B — DESIGN, ENGINEERING & PROJECT DELIVERY

12:10 — INTERNATIONAL KEYNOTE

From drawing board to digital intelligence: How technology is redefining architecture and construction

The future of construction is being shaped long before work begins on site. Join award-winning architect and engineer Mattia Santi as he explores how AI, digital twins, computational design and immersive technologies are transforming the way projects are designed, coordinated and delivered.

- The shift from drawings to intelligent digital models
- Using simulation and digital twins to improve outcomes
- The growing role of AI in design and decision-making
- Strengthening collaboration between design and construction
- The future of digitally enabled and automated delivery

Mattia Santi, Co-Founder & Director, **SASI Studio (UK)**
Winner for Architecture Awards in Excellence, Innovation, Sustainability, Planning and Interior Design, by Build Magazine

12:30 — DEVELOPMENT CASE STUDY

From vision to construction landmark: Digitally delivering the $2 Billion Five Dock precinct

How do you turn a precinct-scale vision into a complex, multi-stage development? Join Iwan Sunito as he shares the strategy, technology and delivery approach behind the $2 billion Five Dock Precinct.

- Delivering an integrated mixed-use precinct
- Improving constructability through early collaboration
- Using digital tools to manage risk and complexity
- Delivery strategies for large-scale developments

Iwan Sunito, Chairman and Group CEO, **One Global Capital**

12:50 — FCON INNOVATION FLOOR & NETWORKING LUNCH

TRACK A — TECHNOLOGY, AI, ROBOTICS & THE DIGITAL CONTRACTOR

14:00 PANEL DISCUSSION

Building the digital contractor: What should the modern construction tech stack look like?

Leading contractors are moving beyond disconnected systems to create integrated digital environments that improve visibility, productivity and decision-making. Hear practical lessons on building a technology ecosystem that delivers real business value.

- The modern construction tech stack
- Creating a single source of truth
- Balancing innovation with practicality
- Lessons from successful digital transformation

Panellists include:

Claudelle Taylor, ICT General Manager, Innovation Integration, **CIMIC Group**
Stuart Bull, Digital Lead - Australia Hub, **Laing O'Rourke**
Bodana Moran, Systems & Assurance Manager, **Acciona (NZ)**
Alan Hardwick, Group Digital Engineering Manager, **BMD**

Moderatedd by:

Danielle Stone, AEC Industry Lead, **Workato**

14:30 CASE STUDY

Breaking down silos: Creating a single source of truth across the project lifecycle

As projects grow more complex, collaboration is becoming a critical driver of performance. Learn how leading organisations are connecting teams, data and workflows to improve coordination, reduce risk and deliver better project outcomes.

- Building collaboration across the project lifecycle
- Early contractor involvement and integrated delivery
- Connecting teams through shared data and digital platforms
- Reducing rework, delays and project risk

Kevin Hogan, Head of Design & Digital Engineering, **Kapitol Group**

TRACK B — DESIGN, ENGINEERING & PROJECT DELIVERY

14:00 PANEL DISCUSSION

Rethinking design risk, collaboration and project delivery in modern construction

As projects grow in complexity, the industry is re-evaluating how design risk is managed, shared and reduced. Join industry leaders as they explore how early collaboration, digital delivery and AI-enabled insights can improve certainty and reduce costly project issues before construction begins.

- Rethinking design risk and commercial alignment
- Identifying and resolving issues earlier
- BIM, digital engineering and AI-enabled assurance
- Reducing rework, variations and disputes through collaboration

Panellists include:

Todd Battley, Australian Chief Executive, **Aurecon**
Rod Burger, Preconstruction Manager, **Richard Crookes**
Tristan Black, Senior Project Engineer, **Hazell Bros**
Dean Fondas, Project Director, **Taylor Construction Group**
David McDonnell, Head of Tenders & Submissions, **Roberts Co.**

Moderated by:

Mike Kain, Lead Consultant, **Arkance**

14:30 CASE STUDY

From innovation to implementation: Building the construction business of the future

Drawing on experience across major infrastructure, design and sustainability programs, Megan Boazman shares how contractors can integrate design, technology and modern construction methods to improve productivity, reduce risk and deliver better project outcomes.

- Lessons from major infrastructure programs
- Integrating design and delivery
- Embedding AI, digital engineering and MMC
- Building a future-ready construction business

Megan Boazman, Head of Design, **Taylor Construction Group**

DAY 2: THE DELIVERY RESPONSE

Wednesday | 12th May 2027 | Brisbane | futureofconstructionsummit.com

7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

PLENARY

LEADING THE DELIVERY TRANSFORMATION

14:50 | **PANEL DISCUSSION**

The high-performance contractor: Why are some construction businesses more productive than others?

Same market. Same labour constraints. Same supply chains. Very different outcomes. Why?
Rather than treating productivity as an industry-wide abstraction, this closing discussion examines the organisational characteristics separating high-performing contractors from the rest.

- Leadership and performance
- Building high-performing cultures
- Attracting and retaining talent
- Removing barriers to productivity
- Developing future leaders
- What top-performing contractors do differently

Panellists include:
Ed McPhillips, COO, **Hazell Bros**
Dominique Gill, Managing Director, **Urban Core**
Morgan Moy, Organisational Development Manager, **BMD**
Cathryn Greville, CEO, **National Association of Women in Construction**
Steve Collett, Former Chief Strategy & People Officer, **Aveng/McConnell Dowell** & Principal, **Collett Advisory**

Moderated by: **Sara Khodayari,** APAC Enterprise Account Executive, **Revizto**



15:20 | **LOCKNOTE FIRESIDE**

From workforce shortage to workforce advantage

People remain construction's greatest challenge and greatest opportunity. Join two industry leaders as they explore how culture, leadership and smarter ways of working can improve productivity, strengthen capability and create a lasting competitive advantage.

- Building high-performing workplace cultures
- Removing friction and improving productivity
- Attracting and retaining great people
- Creating a legacy of innovation and continuous improvement

Cathryn Greville, CEO, **National Association of Women in Construction**
In conversation with: **Anne Rayner,** CEO, **The Productivity Bargain**

15:35 | **CLOSING NETWORKING DRINKS RECEPTION**

16:00 | **CLOSE OF FCON27**

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REVIEWS FROM FCON26

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"It was a great event, well attended and a fantastic list of speakers and presenters."

Simon McCarthy, Principal Structural/DfMA Engineer, **Systemised Design Group**

"A fantastic couple of days at the Future of Construction - FCON25 Summit in Brisbane. The event brought together industry leaders and innovative thinkers from across Australia and internationally, sparking insightful conversations and collaborative opportunities around technology, productivity, sustainability, and workforce transformation in construction. Congratulations to the organisers for delivering an exceptionally well-run and impactful Summit."

Adam Pringle, QLD State Manager of Industry Engagement, **BuildSkills Australia**

"FCON brings together people from across the construction sector in a celebration of what makes us great and what can make us greater still. A fantastic event and opportunity to discuss how technology and smarter work practices can take us all into the future."

Colin Craney, General Manager – Engineering Management & Digital Delivery, **John Holland**

"What a blast as always at Future of Construction - FCON last week in Brisbane. Workato is proud of our growing role in enabling the industry on its mission to improve productivity across the board, particularly in the face of Australia's housing and infrastructure demand. We were blown away."

Cameron Kahler, Director, ANZ, **Workato**

"Through FCON I was able to gain better insight, connect and collaborate with the industry. It's those connections and collaborations that help move the needle and unlock the possibilities for the construction sector."

Iva Dumanjic, Construction General Manager, **Telstra Enterprise**

"Great to see the involvement from industry leaders to make construction more efficient and profitable by digitising processes to meet project objectives."

Gert van Aswegen, Digital Engineering Manager, **Department for Infrastructure & Transport, SA**

"Thanks for the opportunity to be a part of the FCON Summit. It was great to be involved in an event where everyone is focused on improving the construction industry."

Angela Hucker, CEO, **EPIC – Empowering People In Construction**

"Many thanks to the FuturePlace team for putting on a great show at the FCON25 Summit in Brisbane. I learnt a lot about the tangible progress being made across the industry to improve productivity and efficiency - and also create a better working environment - enabled by data and technology."

Andrew Rampton, APAC Industry Transformation Lead, **Procore Technologies**

"Thank you for a great FCON experience. Great sessions, great conversations, and the event ran like clockwork."

Josh King, Director, Solutions Consulting, **Timescapes**

"It was great to hear from industry leaders, innovators, and professionals who are passionate about transforming the construction landscape. Learning about their insights on emerging technologies and sustainable practices left me and event attendees inspired and more optimistic than ever about the future of our industry."

Alison Scotland, Executive Director, **Australian Sustainable Built Environment Council (ASBEC)**

"It was an honour to be invited to speak at FCON25. FCON's reputation as Australia's leading conference for construction industry thought leaders is well deserved and it was a great couple of days catching up with peers, hearing about the latest innovations and industry trends and making my own (hopefully) useful contribution!"

Adam Jordan, Asia-Pacific Lead, **Bryden Wood**

"Exciting discussions at the Future of Construction - FCON Summit... What an incredible couple of days exploring a number of groundbreaking ideas, systems, and strategies shaping the future of construction."

Rick Gardiner, Director, **Ardent Consulting Services**

"I was fortunate to connect with like-minded industry professionals and colleagues at the Future of Construction Summit in Brisbane. I enjoyed participating in the discussion about making innovation stick by optimising your technology and training strategies."

Rebecca Topp, National Key Client Coordinator - Constructor Portfolio, **GHD**

7th Annual FCON27 FUTURE OF CONSTRUCTION SUMMIT

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$1,995+GST	$2,295+GST	$2,495+GST	$2,695+GST
Contractor & Government Ticket Price 2 DAY SUMMIT			
$995+GST	$1,395+GST	$1,695+GST	$1,995+GST
Supplier Ticket Price* 2 DAY SUMMIT			
-	-	-	$3,995+GST

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+ ***Pre-Summit Networking Drinks, 10th May***
Madame Hedges at Cloudland
$135+GST



+ ***FCON27 Networking Dinner, 11th May***
The Star Brisbane
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If you do not book in the correct category (Contractor & Government/General/Supplier, a member of our team will be in contact to amend your registration.
***A supplier is any organisation that sells products, services or solutions to Construction Firms/Contractors, including law firms, consultants, materials, software, and workforce solution providers)**

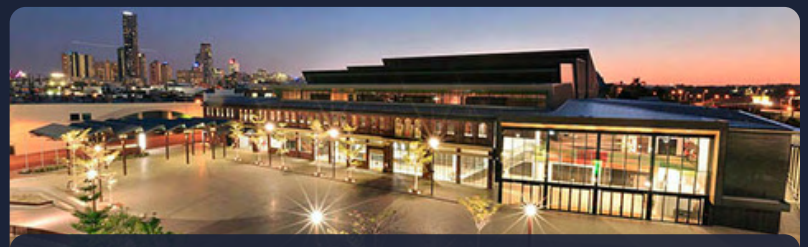
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Attendance will only be permitted upon receipt of full payment. Only 1 discount scheme applies. Bookings with a discount must be paid by the cut-off date for the discount to be applied. Please note that the program and speakers are subject to change without notice. If the venue changes, you will be notified.

CANCELLATION POLICY:
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ii. If the event does not proceed for any other reason apart from Force Majeure (Act of God such as an epidemic, pandemic, earthquake, fire, flood or civil disturbance – typically a symptom of, and a form of protest against, major socio-political problems) then the full amount of the particular event paid will be refunded.
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